

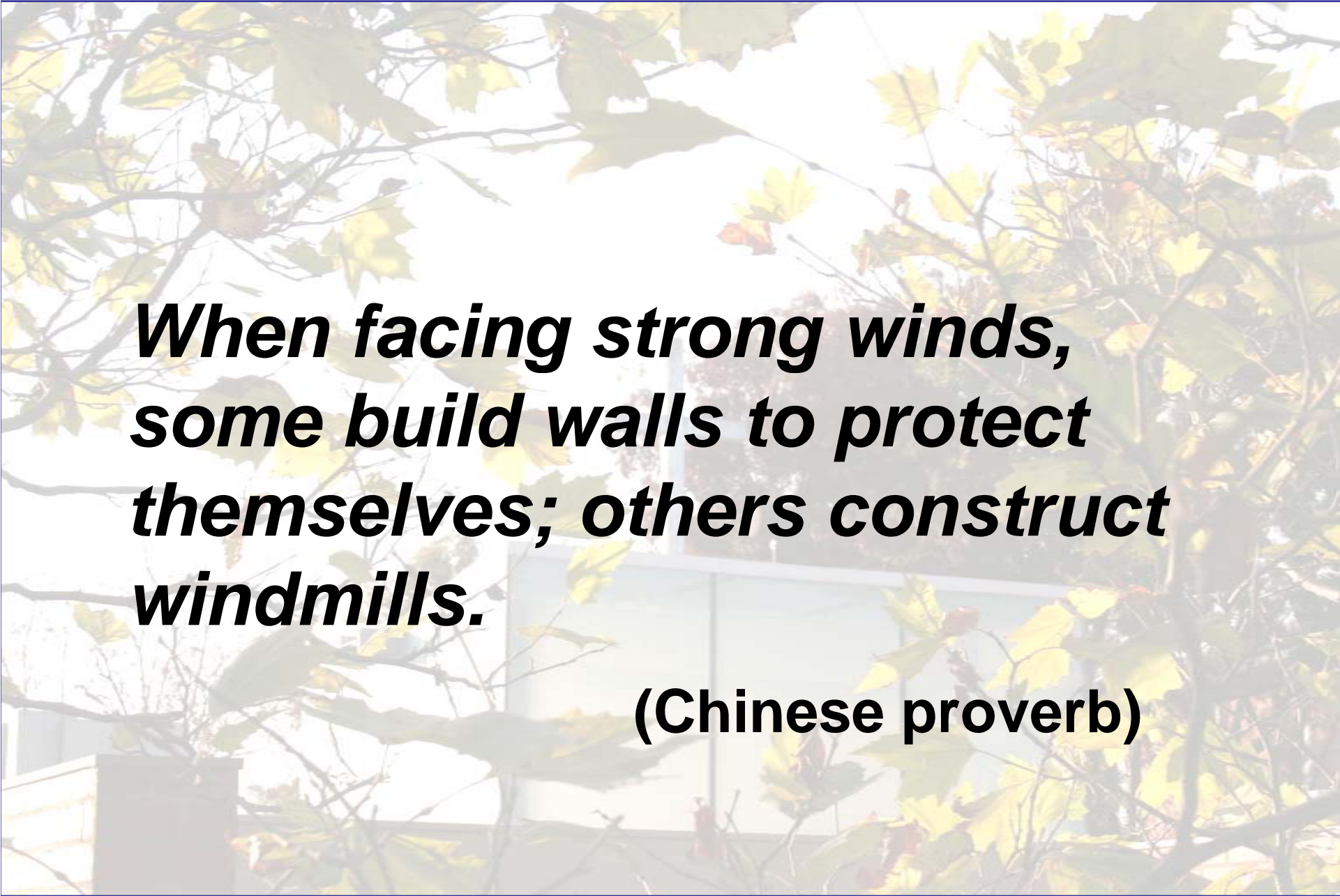
The background of the slide features a soft-focus photograph of autumn foliage in shades of yellow and green. In the center, a window of a light-colored building is visible through the branches. The overall lighting is bright and airy.

Reading 5.5

Strategic Leadership

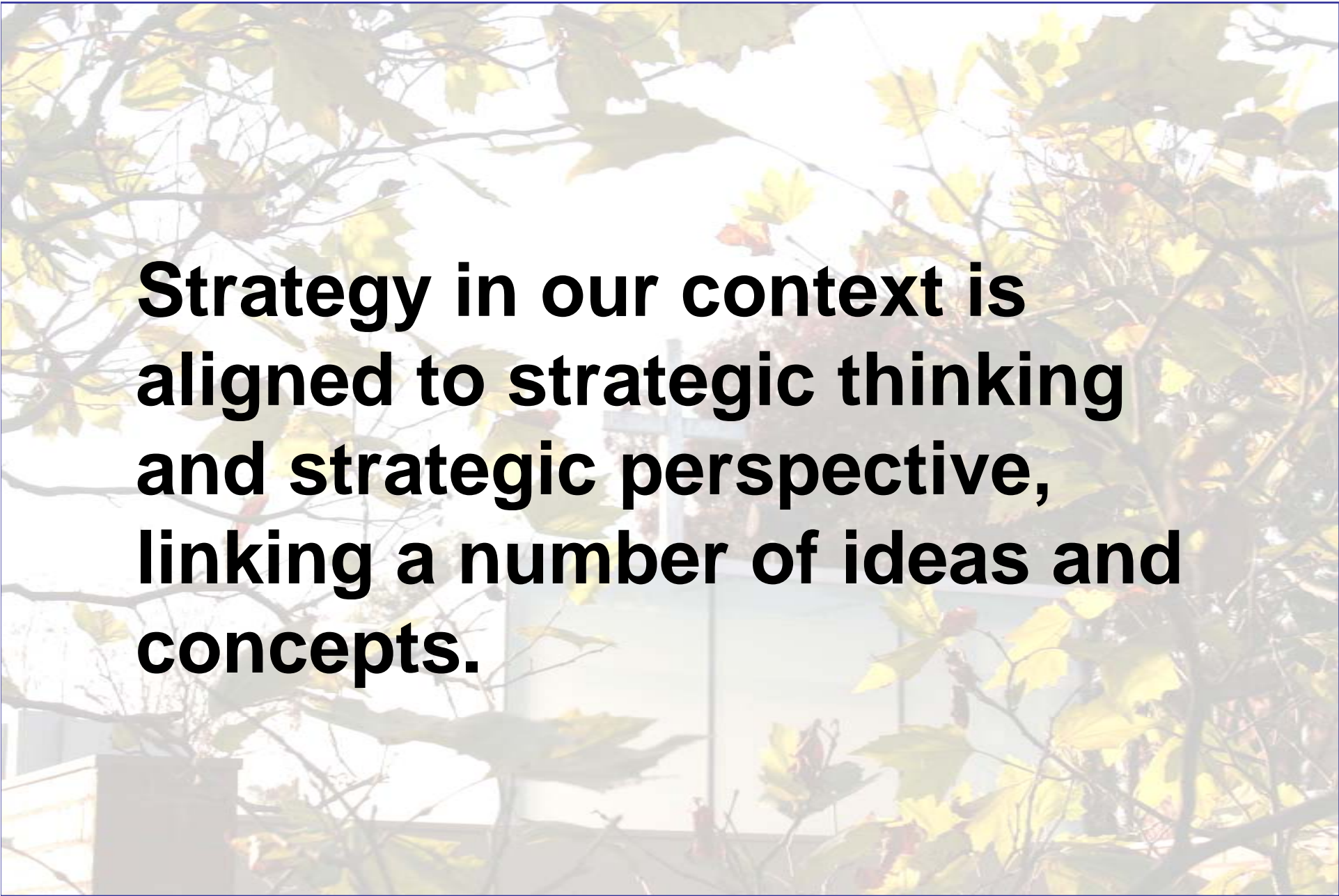
From *Leading the Strategically
focused school* BRENT DAVIES

Collette Bond, Margaret Blythman
& Julie Feeney EDLE 6362009



***When facing strong winds,
some build walls to protect
themselves; others construct
windmills.***

(Chinese proverb)



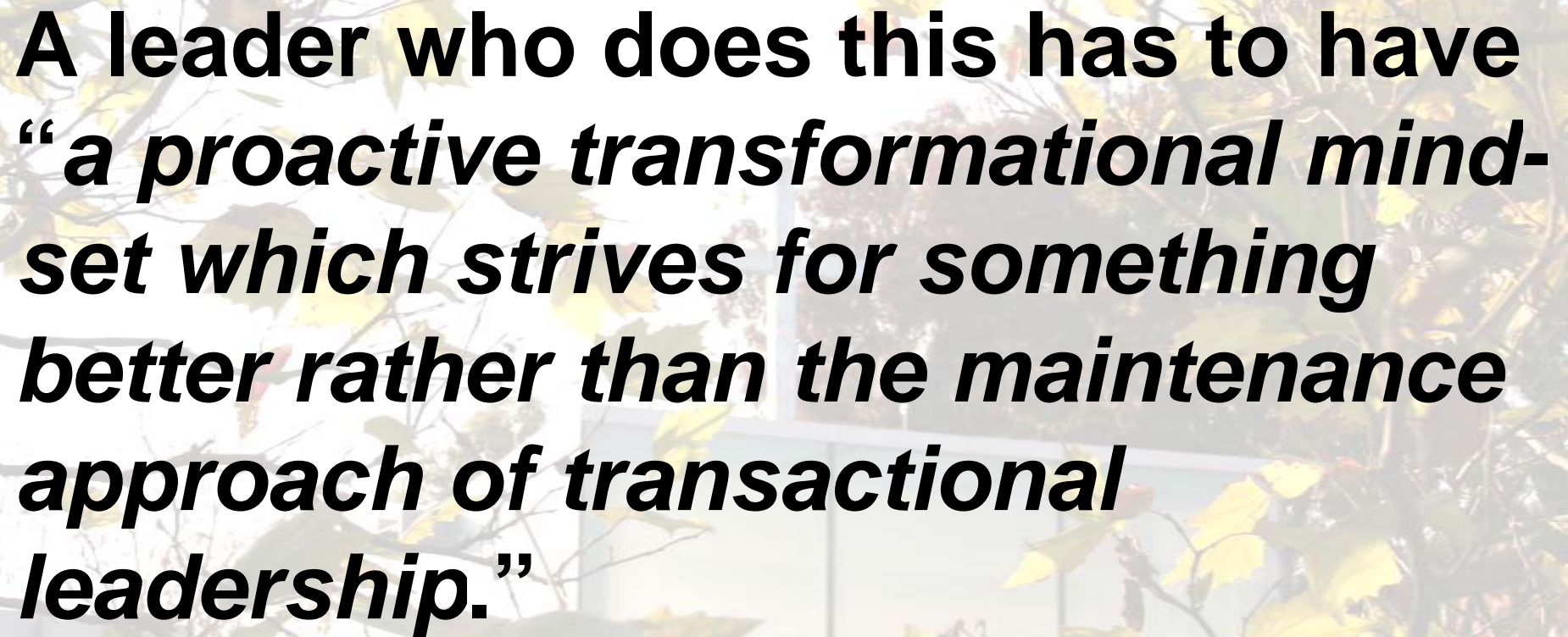
Strategy in our context is aligned to strategic thinking and strategic perspective, linking a number of ideas and concepts.



Strategy involves a series of strategic *processes* that can ensure the effective development and deployment of strategy through the use of appropriate strategic *approaches*.



**Davies explains moral purpose
as *why we do what we do* and the
vision as *where we want to be*
and *what sort of organization we*
*want to be in the future.***



**A leader who does this has to have
“*a proactive transformational mind-
set which strives for something
better rather than the maintenance
approach of transactional
leadership.*”**

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- The background of the slide features a soft-focus photograph of autumn foliage in shades of yellow and orange, with a building visible in the distance. The text is overlaid on this background.
- Outstanding leaders have a **vision** for their organisations.
 - **Vision** must be communicated in a way which secures commitment among members of the organization.
 - Communication of **vision** requires communication of meaning.
 - Attention should be given to institutionalizing **vision** if leadership is to be successful.



**Creating a model
for
strategic leadership**

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People Wisdom

...the skills required to successfully interact with people in the school community and beyond.....involves intrapersonal and interpersonal skills which assist participation and lead to motivation.

The background of the slide features a soft-focus photograph of autumn foliage with yellow and orange leaves. In the lower-left corner, a portion of a brick building with a window is visible. The text is overlaid on this background.

Contextual wisdom

...an awareness and understanding of the organizational and environmental context in which the leader operates...understanding and then developing the culture of the school

Procedural wisdom

- 1. Strategic approaches**
- 2. Strategic processes**
- 3. Four stage process of learning, alignment, timing and action**



**Developing strategic
leadership is a
journey.....**